



Going It Together

Using a Regional Approach
to Solve Cape Cod's Wastewater Challenge

Wednesday, December 12, 2012
9:00am - 2:30pm

Cultural Center of Cape Cod,
307 Old Main Street, South Yarmouth

This workshop will provide an opportunity for local officials to learn about and discuss what a regional approach to managing wastewater means for Cape towns and implications for towns that share watersheds.

Who Should Attend?

Selectmen
Town Managers
Elected & Appointed Officials
Federal & State Agency Staff
Town Boards & Committees
Consultants/Engineers
Finance Personnel
Environmental organizations

REGISTRATION

www.waquoitbayreserve.org

There is no cost to attend,
pre-registration is required.

Planning Partners

Waquoit Bay National Estuarine
Research Reserve
Cape Cod Commission

For information contact:

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Workshop Agenda

Update on Cape-wide Wastewater Planning

Paul Niedzwiecki, Executive Director, Cape Cod Commission

Paul will outline the major goals of a planning effort aimed at addressing Cape-wide wastewater issues, as well as strategies that have been developed to achieve these goals and measure success. Paul will further discuss the work completed to date and provide thoughts on a path forward.

Funding Options for Wastewater Capital Programs

Bob Ciolek, Consultant, Barnstable County

As important as solving the region's wastewater problem is, it is equally important to make the solution affordable for Cape Cod taxpayers. Bob will discuss currently available funding options, the financial capacity of towns, a number of recommended policies and initiatives to lessen and equitably balance this financial burden, and ways in which the State and Federal Governments can help Cape Cod.

Learning From the Boston Harbor Clean-up Effort and the MWRA

Phil Shapiro, Chief Financial Officer, Babson College

Phil will share on how Boston Harbor was transformed from being one of the most polluted coastal areas in the country to one where environmental conditions have improved dramatically. He will discuss the creation of the Massachusetts Water Resources Authority (MWRA) and its role in the clean-up effort, as well as approaches used to bring communities together and finance this huge undertaking. He will also highlight lessons from this case study that could be instructive for Cape Cod.

Community Engagement and Collaboration, Regionally and Locally

Stacie Smith, Senior Mediator, Consensus Building Institute

Finding sustainable solutions to complex regional problems requires robust engagement of different sectors and interests, and effective collaboration within and across communities.

Stacie will provide an overview of the need for and benefits of collaboration and engagement, and will introduce a framework for how to diagnose, design, and implement a collaborative process at the local or regional scale.

Contributing to the Path Forward

Through structured group discussion and interactive polling, participants will lend their perspective to identifying opportunities and challenges for towns

that share coastal watersheds to work together and pinpoint resources needed to support collaborative problem-solving.



**Networking Lunch Provided*

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Paul Niedzwiecki, Executive Director of the Cape Cod Commission (CCC), leads 40 talented innovative professionals in transforming the Commission from a once static agency, into a more efficient, proactive organization fulfilling its mission -'Keeping a Special Place Special'- by protecting the natural environment, enabling economic growth, increasing transparency and encouraging community engagement. He is a leader in community consensus building and is routinely sought after by federal and state officials to advise on economic and environmental issues, most recently pertaining to wastewater planning.

Prior to joining CCC, Paul was Assistant Town Administrator, Barnstable; Special D.A., Barnstable County; and General Counsel/CFO at Commonwealth Corp. He graduated from Suffolk University, received his J.D. from Suffolk University Law School, and is a member of the Massachusetts Bar. Paul is also a veteran, having served in the Marine Corps, and a father.

Robert J. Ciolek has served as Chief Operating Officer for the City of Boston and was its Budget Director. He has also served as Executive Director of the Boston Water and Sewer Commission and was one of Boston's representatives on the Board of Directors of the Massachusetts Water Resources Authority where, for ten years, he chaired its Finance Committee. He has also been the Executive Director of the Massachusetts Health and Education Authority where he participated in over 225 tax-exempt financings totaling more than \$6 billion. He also was President of PowerOptions, Inc., a non-profit subsidiary of HEFA which annually purchased over \$200 million of electricity and natural gas for 650 Massachusetts non-profit organizations and governments. He is an attorney and currently has a small consulting practice on Cape Cod where he resides.

Philip Shapiro has been Chief Financial Officer (CFO) of Babson College since 2005. He is responsible for the financial planning, budgeting, treasury, accounting, investment and purchasing functions of the College. Prior to joining Babson, he was a Managing Director in the Public Finance Department of Standard and Poor's (S&P). Shapiro joined Standard and Poor's in 1993 to establish and manage its Boston office, which serves the six New England states. For nine years prior to joining S&P, he was in charge of the financing of the \$4 billion Boston Harbor Clean-Up. Shapiro was the CFO for the MWRA, responsible for the financial, procurement and real estate planning functions of the Authority. Among his previous positions were Budget Director and Director of Investor Relations at Bank of New England Corp., Executive Director of the MBTA Advisory Board and Special Assistant to Governor James B. Longley of Maine. Shapiro has thirty years of public and private sector financial and management experience and holds a B.A. degree from Amherst College, an M.Ed. from the University of Maine/Orono and an M.B.A. from Boston College. He is a member of the Boston Economic Club, EACUBO, NACUBO and is on the Advisory Board of the CFO Alliance. Shapiro is a former adjunct lecturer in Public Policy at the John F. Kennedy School of Government at Harvard University and currently teaches the course, Water in America, at Babson. He is Chairman of the Board of Selectman for the town of Westwood, a member of the Board of Directors of ISO New England, a member of the Board of Directors of the MA Educational Financing Authority and received a 2010 CFO of the Year award from the Boston Business Journal.



Stacie Nicole Smith is Senior Mediator at the Consensus Building Institute (CBI), where she is a facilitator, coach, and trainer. Stacie conducts trainings and designs public processes in a wide range of settings and contexts, both domestically and internationally. Her work includes curriculum development and training for international, national, and local government entities, NGOs, and schools; facilitation of multi-sector community and national stakeholder dialogues and collaborations; and assessment and mediation of national public policy issues.

CBI has worked extensively on land use and environmental planning including master planning processes, facility siting, and municipal development. CBI has significant experience working on Cape Cod, and has an understanding of both the need for and challenges of cross-town collaboration.